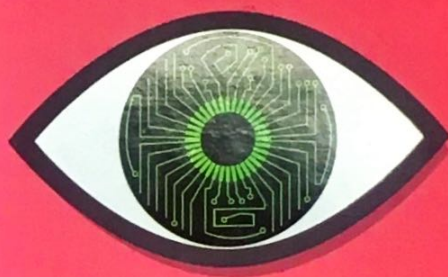


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Prediction Machines



The Simple Economics of
Artificial Intelligence

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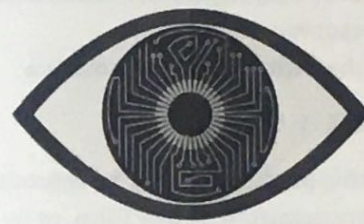
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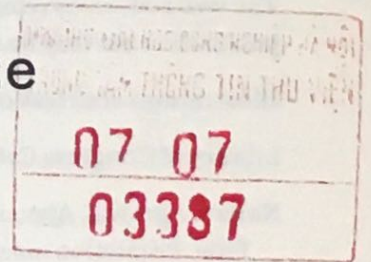


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1

Introduction

Machine Intelligence

If the following scenario doesn't already sound familiar, then it will soon. A kid is doing homework alone in another room. You hear a question, "What's the capital of Delaware?" The parent starts thinking: *Baltimore . . . too obvious . . . Wilmington . . . not a capital*. But before the thought is complete, a machine called Alexa says the correct answer: "The capital of Delaware is Dover." Alexa is Amazon's artificial intelligence, or AI, that interprets natural language and provides answers to questions at lightning speed. Alexa has replaced the parent as the all-knowing source of information in the eyes of a child.

AI is everywhere. It's in our phones, cars, shopping experiences, romantic matchmaking, hospitals, banks, and all over the media. No wonder corporate directors, CEOs, vice presidents, managers, team leaders, entrepreneurs, investors, coaches, and policy makers are anxiously racing to learn about AI: they all realize it is about to fundamentally change their businesses.

The three of us have observed the advances in AI from a distinctive vantage point. We are economists who built our careers studying the